

Campus Budget Discussion

Presentation to Academic Senate

April 25, 2022

2021-22 Budget

	CSU	Fresno
2020-21 Final Budget	\$3,722,806,000	\$168,454,000
2020-21 State Funded Retirement Adjustment	(42,716,000)	(\$1,927,000)
2020-21 Compensaton Adjustment		\$70,000
State Transportation Fund Adjustment	(2,000,000)	
2020-21 Revised General Fund Base	\$3,678,090,000	\$166,597,000
2021-22 General Fund Increase	550,192,000	\$17,215,000
2021-22 Total General Fund Budget	\$4,228,282,000	\$183,812,000

2021-22 Gross Tuition & Fees		\$147,240,000
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2021-22 Operating Budget	\$7,265,273,000	\$331,052,000
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2021-22 Expenditure Increases		
Systemwide Priorities	(\$43,110,000)	(\$7,710,000)
Employer Paid Health Premiums	23,782,000	1,239,000
Operations and Maintenance of New Facilities	15,206,000	
Compensation Adjustment	45,106,000	70,000
AB 1460 Ethnic Studies	16,319,000	765,000
Restoration of 2020-21 General Fund Decrease	299,043,000	16,635,000
Graduation Initiative 2025 (permanent)	150,000,000	8,336,000
Other Program Adjustments	43,846,000	0
2021-22 State University Grant 5% Redistribution	0	(2,120,000)
2021-22 Total Expenditure Increases	\$550,192,000	\$17,215,000

CSU 2021-22 Budget

\$550.1 million above 2020-21

- \$299 million Restoration
- \$185.9 million CSU priorities (GI 2025 and mandatory cost increases)
- \$30 million student basic needs and mental health
- \$25 million Humboldt C/O costs for Polytechnic Institute

One-Time Systemwide Funds

- \$325 million deferred maintenance
- \$433 million Humboldt Polytechnic transition
- \$171.3 million physical and programmatic enhancements (various campuses)
- \$2 million – C/O independent evaluation of staff salary structures and salary inversion

One-Time Fresno State Funds

- \$1.8 million Emergency Financial Assistance Grants for Low-Income Students
- \$500,000 Faculty Professional Development
- \$2.5 million Enrollment Funding in Support of GI 2025

2021-22 Centrally Managed Funds

Balance as of 6/30/2021	Funds Allocated for 2021-22	Balance as of 7/01/2021	Fund Name
\$ 516,000	\$ -	\$ 516,000	President's Reserve
\$ 7,047,585	\$ -	\$ 7,047,585	Tuition Reserves
\$ 86,749,941	\$ 1,014,381	\$ 87,764,322	Benefits Pool
\$ 3,247,081	\$ 500,000	\$ 3,747,081	Risk Pool
\$ 647,364	\$ -	\$ 647,364	Risk Pool - CSURMA (Insurance)
\$ 42,839,000	\$ (2,120,000)	\$ 40,719,000	State University Grants
\$ 1,510,270	\$ -	\$ 1,510,270	EOP
\$ 49,550	\$ -	\$ 49,550	Graduate Grants
\$ 687,656	\$ -	\$ 687,656	Strategic Planning
\$ 465,000	\$ -	\$ 465,000	Economic Development
\$ 1,361,627	\$ (131,748)	\$ 1,229,879	Compensation Pool
\$ 7,324,471	\$ -	\$ 7,324,471	Utilities
	\$ 8,336,000	\$ 8,336,000	GI 2025 (Student Success) - yet to be allocated
	\$ (1,999,000)	\$ (1,999,000)	Tuition Adjustment
	\$ (7,710,000)	\$ (7,710,000)	Systemwide Priorities
\$ -	\$ 9,201,866	\$ 9,201,866	Restoration of General Fund
\$ 152,445,545	\$ 7,091,499	\$ 159,537,044	Total Centrally Managed Resources

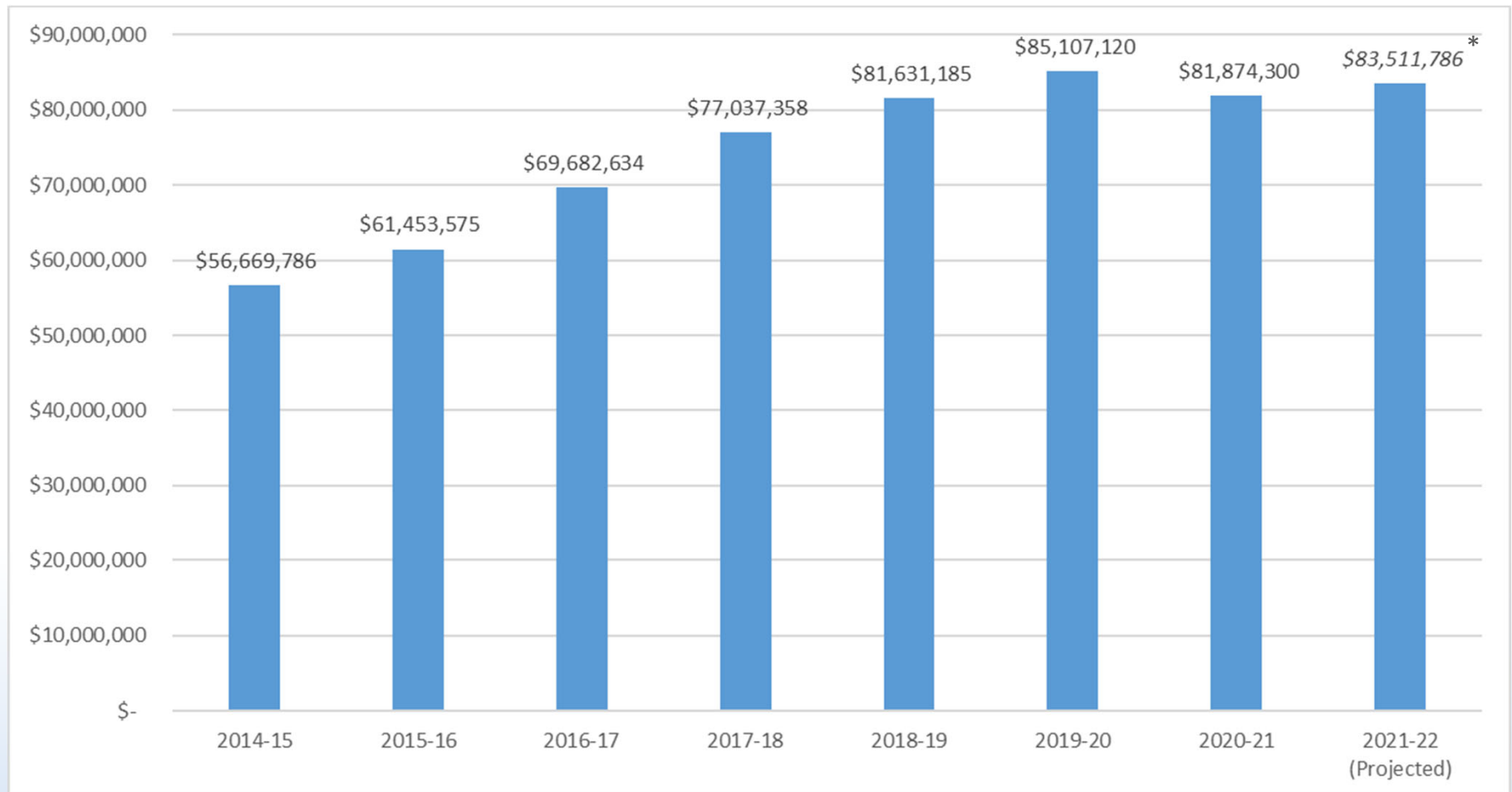
2021-22 Tuition Reserve Allocations

Description	2021-22 Budget
Level A Base Budget	\$ 7,047,585
Estimated Difference in Projected Tuition Revenue	(6,000,000)
Tuition Adjustment - CSW	(1,999,000)
Systemwide Priorities	(7,710,000)
Restoration of General Fund	8,750,000
PY Carryforward	10,711,416
Total Revenues	\$ 10,800,001

Description	Infrastructure/				
	Academic Affairs	Deferred Maintenance	Athletics	Miscellaneous	
Programs for Children Revenue Allocation 2021-22	\$ (110,000)				
Scholarships to Marching Band	\$ (50,000)				
Marching Band /Bulldog Beat Scholarships	\$ (200,000)				
Art & Design - 2 Kilns	\$ (45,000)				
Kremen Education - Roof Repair	\$ (110,000)				
Field Maintenance		\$ (500,000)			
Student Athletic Scholarships			\$ (519,456)		
Athletics Operations			\$ (2,727,700)		
Replace Pool Heater - Aquatics Center			\$ (65,000)		
Bulldog Stadium Modernization Loan			\$ (262,408)		
Bulldog Stadium Modernization - CGE Loan			\$ (309,024)		
Hyland/Onbase Licensing				\$ (58,115)	
Risk Pool from Restoration Fund				\$ (451,866)	
Maxient Service Agreement				\$ (10,000)	
International Recruitment Commissions				\$ (125,000)	
Expenses Other - Miscellaneous				\$ (1,466)	
Cash Short/Over				\$ 20	
Merchant Discount				\$ (14,821)	
ConServe/Perkins				\$ (31,146)	
Allowance for Doubtful Higher Education Tuition & Fees				\$ (860,000)	
Benefits Adjustment				\$ -	
Totals	\$ (515,000)	\$ (500,000)	\$ (3,883,588)	\$ (1,552,394)	\$ (6,450,982)

Total 2020-21 Budget Allocations	\$ (6,450,982)
Loss of Non-Resident Tuition Revenue (HEERF)	\$ -
Projected Carry Forward Balance as of 6/30/22:	\$ 4,349,019

Benefit Expenditures 2014-15 to 2021-22



* Permanent base budget of \$87 million

Graduation Initiative 2025

Fiscal Year	Annual Base Funding	Cumulative Annual Funding	
2015-16	\$ 2,297,000	\$ 2,297,000	
2016-17	\$ 719,000	\$ 3,016,000	
2017-18	\$ 4,350,000	\$ 7,366,000	
2018-19	\$ 3,858,000	\$ 11,224,000	
2019-20	\$ 2,313,000	\$ 13,537,000	
2020-21	\$ -	\$ 13,537,000	
2021-22	\$ 8,336,000	\$ 21,873,000	
Academic Affairs			
Academic Affairs	\$ 5,135,725		
Benefits for New Positions	\$ 97,500		
Student Affairs and Enrollment Management			
Student Affairs	\$ 1,023,000		
Benefits for New Positions	\$ 447,500		
Technology Services			
Technology Services	\$ 751,710		
Benefits for New Positions	\$ 37,500		
Reserve Fund			
Reserve	\$ 699,565		
Division		Level A	
Academic Affairs		\$ 10,280,123	47%
Student Affairs		\$ 4,895,277	22%
Technology Services		\$ 1,514,005	7%
Benefits Pool		\$ 4,484,030	21%
Reserve Funds		\$ 699,565	3%
	Total:	\$ 21,873,000	
One Time Funding B21-06			
Academic Affairs	\$ 1,400,000		
Student Affairs	280,000		
Student Affairs	1,120,000		
One Time Funding B 021-03			
Academic Affairs	\$ 2,530,000		
Academic Affairs	2,530,000		

Level A Overview

Academic Affairs

	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation	2020-21 Level A Allocation	2021-22 Level A Allocation
Prior Year Level A	89,487,778	97,039,026	101,620,042	103,952,872	113,703,698	110,958,023
Comp Increase Adj PY	351,398	93,331	559,935	742,904	151,560	44,696
Equity Increase	491,411					
Risk Pool Assessment (PY)	453,384	383,204	358,781	363,409		
GI 2025 Funding	1,134,100	1,810,298	¹	800,000		Refer to GI25
Restoration Benefit Pool						
Campus Adjustments	769,605	285,000	54,544	1,400,000 ²	(2,897,235)	
Compensation Augmentation	4,734,554	2,367,964	1,722,979	3,439,617 ³		
New Level A Funding				3,430,353		765,000
Restoration Funding						1,807,035
Risk Pool Assessment	(383,204)	(358,781)	(363,409)	(425,457)		
Total	97,039,026	101,620,042	103,952,872	113,703,698 ⁴	110,958,023	113,574,754
Total Level A	144,295,546	151,958,176	157,276,451	171,705,993	161,784,456	168,051,956
Total % of Level A Allocation excluding centrally managed funds	67.25%	66.87%	66.10%	66.22%	68.58%	67.58%

1. \$700,000 allocated after Level A was finalized

2. \$1,400,000 = \$700,000 in 2018-19 and \$700,000 in 2019-20. Funding was made permanent in 2019-20

3. Includes \$351,000 for Average Load Increase

4. Does not include \$1,577,000 of one-time GI 2025

Level A Overview

Administration & Finance

	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation	2020-21 Level A Allocation	2021-22 Level A Allocation
Prior Year Level A	16,617,016	17,388,798	17,800,792	18,614,927	19,582,319	17,402,090
Comp Increase Adj PY	242,192	70,296	428,069	114,276	118,332	
Equity Increase	54,595					
Risk Pool Assessment (PY)	818,961	892,711	903,802	858,685		
New Space	10,000	55,000		64,000		
Restoration Benefit Pool						
Campus Adjustments		83,000	70,000	60,000	(2,298,560)	
Compensation Augmentation	538,744	214,788	270,948	318,732		209,772
Restoration Funding						1,149,280
New Level A Funding				511,096		
Risk Pool Assessment	(892,710)	(903,802)	(858,684)	(959,397)		
Total	17,388,798	17,800,791	18,614,927	19,582,319	17,402,091	18,761,142
Total Level A	144,295,546	151,958,176	157,276,451	171,705,993	161,784,456	168,051,956
Total % of Level A Allocation excluding centrally managed funds	12.05%	11.71%	11.84%	11.40%	10.76%	11.16%

Level A Overview

Student Affairs & Enrollment Management

	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation	2020-21 Level A Allocation	2021-22 Level A Allocation
Prior Year Level A	9,755,382	10,802,566	12,801,882	13,257,863	15,438,097	13,160,559
Comp Increase Adj PY	150,646	31,556	248,322	54,375	57,973	
Equity Increase	74,874					
Risk Pool Assessment (PY)	173,464	156,313	147,890	157,897		
GI 2025 Funding	376,400	1,832,377	¹	400,000		Refer to GI25
Restoration Benefit Pool						
Campus Adjustments	251,525			1,120,000 ²	(2,335,511)	
Compensation Augmentation	176,588	126,960	217,666	221,940		16,512
Restoration Funding						1,158,094
New Level A Funding				350,276		
Risk Pool Assessment	(156,313)	(147,890)	(157,897)	(124,254)		
Total	10,802,566	12,801,882	13,257,863	15,438,097	13,160,559	14,335,165
Total Level A	144,295,546	151,958,176	157,276,451	171,705,993	161,784,456	168,051,956
Total % of Level A Allocation excluding centrally managed funds	7.49%	8.42%	8.43%	8.99%	8.13%	8.53%

1. \$560,000 allocated after Level A was finalized

2. \$1,120,000 = \$560,000 in 2018-19 and \$560,000 in 2019-20. Funding was made permanent in 2019-20

Level A Overview

Technology Services

	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation	2020-21 Level A Allocation	2021-22 Level A Allocation
Prior Year Level A	8,660,161	8,687,377	9,228,494	9,683,253	10,445,427	8,504,512
Comp Increase Adj PY	102,756	17,244	186,422	21,744	28,860	
Equity Increase	48,223					
Risk Pool Assessment (PY)	5,088	3,746	6,520	7,479		
GI 2025 Funding	272,640	209,655	¹			Refer to GI25
Restoration Benefit Pool						
Campus Adjustments	(550,081)	206,196	80,000	280,000 ²	(1,969,775)	
Compensation Augmentation	152,336	110,796	189,296	197,059		
Restoration Funding						642,333
New Level A Funding				264,801		
Risk Pool Assessment	(3,746)	(6,520)	(7,479)	(8,909)		
Total	8,687,377	9,228,494	9,683,253	10,445,427	8,504,512	9,146,845
Total Level A	144,295,546	151,958,176	157,276,451	171,705,993	161,784,456	168,051,956
Total % of Level A Allocation excluding centrally managed funds	6.02%	6.07%	6.16%	6.08%	5.26%	5.44%

1. \$140,000 allocated after Level A was finalized

2. \$280,000 = \$140,000 in 2018-19 and \$140,000 in 2019-20. Funding was made permanent in 2019-20.

Level A Overview

Advancement

	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation	2020-21 Level A Allocation	2021-22 Level A Allocation
Prior Year Level A	4,393,787	4,287,425	4,280,855	4,470,451	4,863,473	4,266,604
Comp Increase Adj PY	62,528	39,648	101,322	73,728	71,640	
Equity Increase	15,126					
Risk Pool Assessment (PY)	18,108	26,696	37,539	51,993		
Restoration Benefit Pool						
Campus Adjustments	(214,524)	(56,196)	50,000	200,000	(668,509)	
Compensation Augmentation	39,096	20,821	52,728	51,540		
Restoration Funding						327,378
New Level A				75,343		
Risk Pool Assessment	(26,696)	(37,539)	(51,993)	(59,582)		
Total	4,287,425	4,280,855	4,470,451	4,863,473	4,266,604	4,593,982
Total Level A	144,295,546	151,958,176	157,276,451	171,705,993	161,784,456	168,051,956
Total % of Level A Allocation excluding centrally managed funds	2.97%	2.82%	2.84%	2.83%	2.64%	2.73%

Level A Overview

Office of the President

	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation	2020-21 Level A Allocation	2021-22 Level A Allocation
Prior Year Level A	1,434,068	1,444,744	1,460,656	1,484,314	1,552,681	1,282,467
Comp Increase Adj PY	8,264	14,196	20,790	22,236	23,052	-
Equity Increase Adjustment						
Campus Adjustments					(293,266)	
Compensation Augmentation	2,412	1,716	2,868	2,952		
New Level A Funding				43,179		
Restoration Funding						146,633
Risk Pool Assessment						
Total	1,444,744	1,460,656	1,484,314	1,552,681	1,282,467	1,429,100
Total Level A	144,295,546	151,958,176	157,276,451	171,705,993	161,784,456	168,051,956
Total % of Level A Allocation excluding centrally managed funds	1.00%	0.96%	0.94%	0.90%	0.79%	0.85%

Level A Overview

Athletics

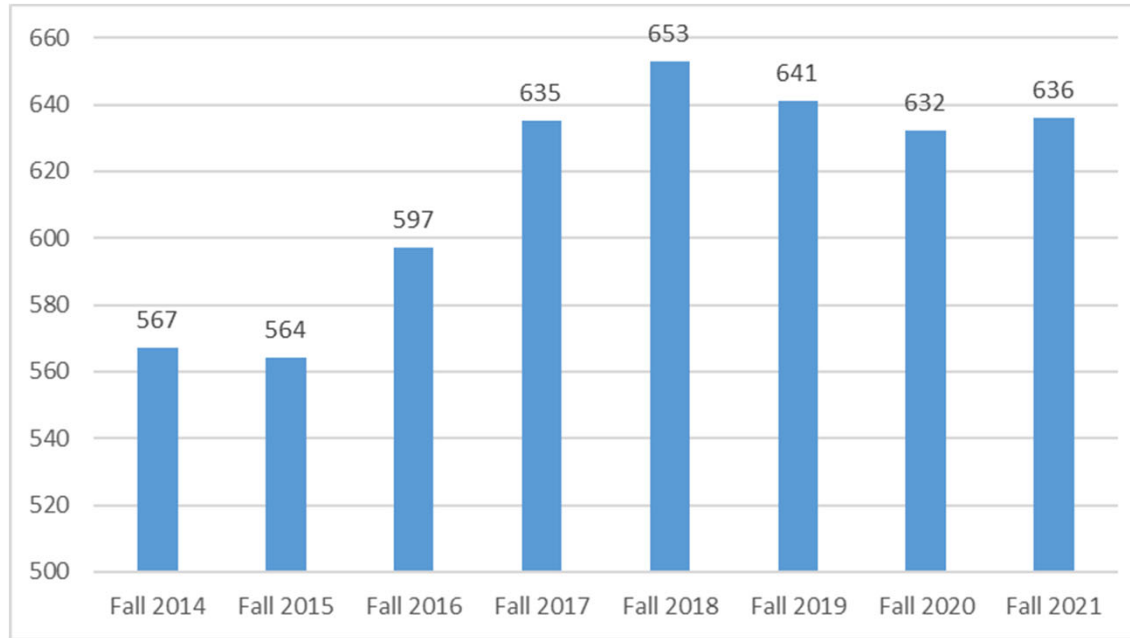
	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation	2020-21 Level A Allocation	2021-22 Level A Allocation
Prior Year Level A	4,472,890	4,645,609	4,765,455	5,812,772	6,120,298	6,210,200
Comp Increase Adj PY	47,880	57,696	78,456	137,660	87,852	
Equity Increase						
Risk Pool Assessment (Prior Year)	1,328	2,205	10,342	14,949		
Campus Adjustments			970,000	-	2,050	
Compensation Augmentation	125,716	70,287	3,468	89,088		768
Restoration Funding						
New Level A				81,952		
Risk Pool Assessment	(2,205)	(10,342)	(14,949)	(16,123)		
Total	4,645,609	4,765,455	5,812,772	6,120,298	6,210,200	6,210,968
Total Level A	144,295,546	151,958,176	157,276,451	171,705,993	161,784,456	168,051,956
Total % of Level A Allocation excluding centrally managed funds	3.22%	3.14%	3.70%	3.56%	3.84%	3.70%

Athletics

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Level A	\$ 4,472,890	\$ 4,645,609	\$ 4,765,455	\$ 5,812,772	\$ 6,208,150	\$ 6,305,716	\$ 6,210,968
Benefit Pool Allocation	\$ 2,550,574	\$ 3,043,077	\$ 3,028,662	\$ 3,191,017	\$ 3,450,868	\$ 3,353,900	\$ 3,310,370
Recurring Operating Expense (Tuition Reserve) ¹	\$ 4,387,935	\$ 4,733,775	\$ 4,746,078	\$ 5,468,843	\$ 5,321,106	\$ 3,431,156	\$ 3,431,156
One-Time Capital/Operating (Tuition Reserve)	\$ 1,073,289	\$ 1,371,366	\$ 4,086,593	\$ 1,922,659	\$ 1,520,210		
Subtotal:	\$ 12,484,688	\$ 13,793,827	\$ 16,626,788	\$ 16,395,291	\$ 16,500,334	\$ 13,090,772	\$ 12,952,494
Financial Aid - One Time Allocation	\$ 144,678	\$ 143,000	\$ -	\$ -	\$ 2,000,000		
IRA Fees	\$ 4,004,368	\$ 4,051,568	\$ 4,110,223	\$ 4,072,653	\$ 3,970,621	\$ 4,416,000	\$ 4,476,400
Student Body Association Fees	\$ 323,870	\$ 312,243	\$ 333,615	\$ 329,918	\$ 321,543	\$ 336,000	\$ 366,100
Subtotal (Fees):	\$ 4,472,916	\$ 4,506,811	\$ 4,443,838	\$ 4,402,571	\$ 6,292,164	\$ 4,752,000	\$ 4,842,500
TOTAL UNIVERSITY SUPPORT:	\$ 16,957,604	\$ 18,300,638	\$ 21,070,626	\$ 20,797,862	\$ 22,792,498	\$ 17,842,772	\$ 17,794,994
Percentage Change	27%	8%	15%	-1%	10%	-22%	-0.30%

1 = Includes Bulldog Beat Scholarship funds

Tenured & Tenure Track Faculty



Tenure Density	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021
	56%	54%	55%	54%	55%	56%	55%	53%
Tenure Track Hires Cumulative	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021
	44	39	63	60	60 ¹	25	13	22
	90	129	192	252	312	337	350	372
Full Time Lecturers	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021
	150	161	175	192	200	194	217	243
Part Time Lecturers	614	637	654	678	656	613	601	652
Student Enrollment	23,179	24,136	24,403	25,168	24,995	24,139	25,341	24,946

1. 57 started in fall 2018

Note: Data is based on headcount except for Tenure Density which is based on FTEF

Source: Office of Institutional Effectiveness Census Data run November 1 annually. Tenure Track Density and Hire data obtained from Chancellor's Office and Academic Affairs.

Employees

Employees by Employment Group (November 1, 2021)

Division	Fall 2015		Fall 2016		Fall 2017		Fall 2018		Fall 2019		Fall 2020		Fall 2021	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Academic Affairs	1685	72.20%	1749	71.60%	1842	71.80%	1866	71.90%	1812	71.50%	1797	72.20%	1830	74.30%
Administration & Finance	274	11.70%	298	12.20%	313	12.20%	309	12.00%	300	11.80%	287	11.50%	269	10.90%
Athletics Department	56	2.40%	60	2.50%	61	2.40%	62	2.40%	60	2.40%	55	2.20%	53	2.20%
President's Office	7	0.30%	7	0.30%	7	0.30%	7	0.30%	7	0.30%	5	0.20%	5	0.20%
Student Affairs & Enrollment Management	185	7.90%	190	7.80%	200	7.80%	200	7.80%	202	8.00%	200	8.00%	179	7.30%
Technology Services	73	3.10%	89	3.60%	91	3.50%	97	3.80%	97	3.80%	92	3.70%	80	3.20%
University Advancement	54	2.30%	51	2.10%	53	2.10%	55	2.10%	55	2.20%	52	2.10%	47	1.90%
Total All University	2334	100%	2444	100%	2567	100%	2596	100%	2533	100.00%	2488	100.00%	2463	100.00%

Employees are categorized based on their primary employment status.

Includes all instructional faculty, coaches, librarians, academic-related service professionals and grant-related faculty.

Data is based on headcount

Source: Office of Institutional Effectiveness and Human Resources

2022-23 CSU Preliminary Budget

	CSU	Fresno
2021-22 Final Budget	\$4,228,282,000	\$183,812,000
2021-22 Compensation Adjustment	\$0	6,093,000
2021-22 State Funded Retirement Adjustment	(4,410,000)	(198,000)
2021-22 Revisions to State General Fund Allocations	(4,410,000)	5,895,000
2021-22 Revised General Fund Base	\$4,219,462,000	189,707,000
2022-23 Preliminary General Fund Increase	184,117,000	\$9,780,833
		Assumes enrollment growth of 500
2021-22 Total General Fund Budget	\$4,403,579,000	\$199,487,833
2021-22 FIRMS Budget Gross Tuition & Fees (Campus Reported)	\$ 3,081,428,000	\$144,795,000
2022-23 Tuition from Enrollment Growth (9,434 FTES)	45,078,000	2,016,667
2022-23 Preliminary Gross Tuition & Fees	\$3,126,506,000	\$146,811,667
2022-23 Preliminary Operating Budget	\$7,530,085,000	\$346,299,500
2022-23 Preliminary Expenditure Increases		
Employer Paid Health Premiums	\$ 13,962,000	\$ 720,000
Operations and Maintenance of New Facilities	3,094,000	-
Compensation Adjustment	86,061,000	4,396,000
Strategic Resident Enrollment Growth (9,434 FTES)	126,078,000	10,692,000
2022-23 Total Preliminary Expenditure Increases	\$ 229,195,000	\$ 15,808,000

Questions?



Discovery. Diversity. Distinction.