

POLICY ON DEPARTMENT CHAIRS

A. **GENERAL POLICY**

Each department shall have a Chair¹ who is the designated administrator of the department and the academic leader of the departmental faculty. The position of Department Chair is an instructional administrative assignment and does not carry tenure with it. Each Department Chair serves at the pleasure of the President². Each term of a Department Chair shall be for four (4) years. The Chair reports to the respective School Dean.

B. **ELIGIBILITY**

To be eligible to serve as a Department Chair, an individual shall hold a tenured position in the department at the rank of either Associate Professor or Professor.

C. **NOMINATION BY THE DEPARTMENT**

1. ~~1.~~ Department Chairs shall normally be selected by the President from the list of nominee(s) recommended by the department. Chair nominations and voting will be initiated/overseen by the School Dean or Dean's designee and conducted by the Office of Institutional Effectiveness (OIE). See sample ballot and procedures in Appendix A.

2. These procedures shall provide that all full-time tenured and probationary faculty members of the department are eligible to vote on the nomination of a Department Chair. Temporary faculty unit employees may participate in department chair nominating elections as follows:

- a. All temporary faculty members with 15 WTUs during the semester the nomination takes place are entitled to a full vote. ~~Temporary faculty who have maintained 6~~ WTUs or more for four consecutive semesters including the semester in which the nomination takes place are entitled to a full vote.
- b. All other temporary faculty teaching 6 WTUs or more in the current and previous semester of the nomination are entitled to a half vote.
- c. Temporary faculty who are appointed below 6 WTUs and have served four consecutive semesters are entitled to a .25 (ONE-QUARTER) vote if in active status, including when the nomination takes place during the fourth consecutive semester of service.
- d. Service for either semester during an academic year shall count as a "consecutive semester" served, if the faculty member serves for any other semester during the same, previous or next academic year.
- e. In reporting the vote ~~to the dean, the department~~ OIE shall provide a single tally of the votes cast by the department faculty. There shall be no distinctions on the ballots except as necessary to identify the numerical value of the vote cast for counting purposes.

Among those eligible to vote are faculty members on sabbatical or difference-in-pay leaves and participants in the Faculty Early Retirement Program who are teaching during the semester in which the nomination election occurs. Individuals who are on a professional or personal leave without pay are ineligible to participate in the

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¹ The term "Department Chair" also means "Program Coordinator" in programs recognized for this purpose by the Provost and Vice President for Academic Affairs.

² For purposes of this Policy, President means President or designee.

nominating election. -Proxy voting shall be prohibited but provisions may be made for absentee voting.

- 3. The result of the vote shall be provided to the department's eligible-to-vote faculty
- ~~4.~~ If a candidate receives 50% or more of the eligible votes, the candidate's nomination shall be forwarded by OIE to the President, Provost, Dean, and Associate Vice President for Academic Faculty Affairs.
- 5. If no candidate receives 50% or more of the eligible votes, the top two candidates will participate in a run-off election. No write-in candidates shall be allowed in the run-off election. The candidate receiving the most votes on the second ballot is elected and their nomination shall be forwarded to the President. The nomination(s) ~~should~~ shall be accompanied by a description of qualifications.
- ~~2.~~ 6. If there is only one candidate on the ballot, the candidate shall receive 50% of the vote to be nominated. If they receive below 50% of the eligible vote, the nominating process will be forwarded to the President who, after consultation with eligible-to-vote department faculty, shall make a final Chair appointment.
- ~~3.~~ 7. The President shall review the Personnel Action File(s) of the departmental nominee(s) before making an appointment.
- 8. Should the President find the nominee(s) of the department unacceptable, the President shall give the department faculty one (1) additional opportunity to nominate another individual. Should the department fail to nominate an acceptable candidate, the President may appoint an interim chair for one (1) year.
- 9. In instances where the candidate receiving the largest percentage of votes is not appointed chair, the candidate is afforded the right to receive the President's written justification directly, while the department will receive a separate written justification only of the appointment made.
- ~~4.~~ 10. For all situations that are not provided in the above, the President shall make a final appointment decision after consultation with eligible-to-vote department faculty.

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D. RESPONSIBILITIES

- 1. It is the responsibility of the Department Chair to consult with the full-time departmental faculty on policy matters, plans, and procedures which affect the department. In those cases, when consultation is not possible, the Chair may make an interim decision until such time as full-time faculty can be assembled for consultation.
- 2. The Department Chair is also responsible for the overall direction and management of the department, including:
 - a. overall responsibility for the planning and administration of academic programs within the department including the scheduling of classes, the assignment of non-instructional workload, and the evaluation and enhancement of instruction,
 - b. the formulation, development, and implementation of strategic plans for the department,
 - c. the preparation and administration of the department's budget,
 - d. the oversight of hiring of temporary faculty,
 - e. the oversight of department-affiliated staff,
 - f. the proper implementation of the adherence to all University, school and departmental policies and procedures, especially those relating to personnel administration,
 - g. the preparation of required reports, position descriptions, and hiring

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requests.

h. the performance of other responsibilities as assigned by the School Dean.

E. EVALUATION

1. ~~1.~~ Within the chair's initial semester of service, the Dean or Dean's designee shall provide and review all criteria and evaluation procedures through which the chair will be evaluated during their term. The chair shall document in writing having reviewed these criteria, and that documentation be placed in the ~~C~~chair's ~~Personnel Action File (PAF)~~ Personnel Action File (PAF).
2. A holistic (informal) review of chairs shall occur during the second semester of the second academic year following appointment. This review is to be formative, in that the focus is on generating feedback that facilitates enhancement of performance and provides opportunities for reflection. Results of the holistic review shall not be subject to dissemination with department faculty, staff, or students.
3. Interim chairs who serve in the position for one year or less shall not be subject to a holistic (informal) review. Interim chairs who serve for more than one year will be subject to a holistic review during the final semester of service.
4. A formal evaluation of ~~all the c~~Chairs shall occur and be completed by the end of the first semester during ~~in~~ the academic year in which the normal term of the ~~c~~Chair is to be concluded. The evaluation should be based, in part, upon progress toward the achievement of written departmental goals.
5. Holistic (informal) reviews and formal evaluations of chairs shall be initiated by the School Dean or Dean's designee and conducted by the Office of Institutional Effectiveness (OIE).
6. Consistent evaluation criteria for both holistic (informal) reviews and formal evaluations shall be generated by the ~~Office of Institutional Effectiveness (OIE) or a comparable third party.~~ Council of Chairs in consultation with the Academic Affairs Leadership Team. Criteria must have demonstrated validity and reliability, as well as including space for written comments. Departments shall have discretion in requesting additional discipline-specific criteria be added by OIE to the review form.
7. The Office of Institutional Effectiveness (OIE) shall make available the review form to all concerned parties, including department faculty, department staff, ~~staff, students,~~ and the Dean's Office, ~~the Office of Faculty Affairs, and any departmental advisory boards.~~ Links to participate in the holistic review or formal evaluation will be provided electronically to all concerned parties.
8. The report of the formal evaluation results shall be placed in the ~~Chair's Personnel Action File (PAF).~~ Chair's Open Personnel File. Holistic (informal) reviews will not be placed in the Chair's Personnel Action File (PAF).
5. Information ~~Quantitative results of resulting from the formal evaluation which may be useful to the department should~~ shall be shared by the Chair and/or Dean or Dean's designee with the departmental faculty, staff, and students. ~~Written comments shall not be made public.~~

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2. Where the evaluation is scheduled, notice of the evaluation shall be posted in the department office and prominently in the School seeking written comments from all concerned including staff and students. All such comments must be signed.

~~3. The evaluation shall be conducted by the School Dean according to procedures developed by the school faculty. These procedures shall provide for input from the faculty of the department. The evaluation should be based, in part, upon progress toward the achievement of written departmental goals.~~

F. VACANCIES

1. Vacancies in the position of department chair shall normally be filled by a nominating election at the earliest possible date.
2. After consultation with the faculty of the department, the President may appoint an interim chair for one (1) year to temporarily fill a vacancy.
3. A department or School Dean may request that an outside search be conducted for the position of Department Chair. Such requests must be approved by the Provost prior to the commencement of the search process.
4. In filling a vacancy, an individual may serve up to one (1) year of an unexpired term prior to the commencement of a four-year term. In this eventuality, an individual elected as Department Chair could serve up to five (5) years in one term.

G. REASSIGNMENT

Should the President remove the Department Chair prior to the conclusion of the term, the President shall meet and discuss the decision with all of the full-time tenured and probationary faculty members of the department. This meeting will occur only after the Chair has been informed of the President's decision.

APPENDIX A

Sample Ballot and Procedures for Department Chair Nominating Election

The following voting procedures and sample ballot are meant to provide to the President a Department Chair nomination of a qualified faculty member that enjoys the trust of Department faculty eligible to vote as defined in APM 125.C.1. The result of the vote shall be provided to the department's eligible to vote faculty. The following procedures only apply to Chair nominating procedures.

All candidates shall provide a brief eligibility statement (if they choose to do so) that will be placed on the ballot.

If a candidate receives 50% or more of the eligible votes, the candidate's nomination shall be forwarded to the President, Provost, and Vice President for Academic Affairs. If no candidate receives 50% or more of the eligible votes (as defined in APM 125.C.1), the top two candidates will participate in a run-off election. No write-in candidates shall be allowed in the run-off election. The candidate receiving the most votes on the second ballot is elected and their nomination shall be forwarded to the President.

If there is only one candidate on the ballot, the candidate shall receive 50% of the vote to be nominated. If they receive below 50% of the eligible vote, the nominating process will be forwarded to the President who, after consultation with eligible to vote department faculty, shall make a final Chair appointment decision based on APM 125.C.1.

For all situations that are not provided in the above, the President shall make a final appointment decision after consultation with eligible to vote department faculty.

Sample Ballot – Department Chair Nominating Election

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Vote for 1:

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Candidate 1. Brief statement, if provided

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Yes. _____

Candidate 2. Brief Statement, if provided

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Yes. _____

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Write-in (Ineligible candidates will be tabulated as abstentions)

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Name: _____

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Abstain

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Abstain. _____

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Senate Recommendation

President Approval

November 18, 2015

May 1982
May 1989
April 1995
January 11, 2016